

Charity Registration No. 13399

Company Registration No. 82114 (Republic of Ireland)

GOOD SHEPHERD CORK

(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2018

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Jim Mulcahy Ann Marie O' Sullivan Ethna McDermott Patrick Caffrey Garvan Corkery Brendan Lenihan Deirdre Carwood Sinead Corcoran Celine Fox	(Appointed 16 October 2018) (Appointed 16 October 2018) (Appointed 10 April 2019)
Secretary	Sinead Corcoran	
Charity number	13399	
Company number	82114	
Principal address	Bruac Eile, Redemption Road, Cork	
Registered office	Bruac Eile, Redemption Road, Cork	
Auditor	Moore Stephens Chartered Accountants & Statutory Audit Firm 83 South Mall, Cork.	
Bankers	Allied Irish Bank 33 North Main Street, Cork.	
Solicitors	O' Flynn Exhams & Partners, 58 South Mall, Cork.	

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
CONTENTS**

	Page
Trustees' report	1 - 3
Statement of trustees' responsibilities	4
Independent auditor's report	5 - 7
Statement of financial activities	8
Balance sheet	9
Statement of cash flows	10
Notes to the financial statements	11 - 24

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT**

FOR THE YEAR ENDED 31 DECEMBER 2018

The trustees present their report and financial statements for the year ended 31 December 2018.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Company's governing document, the Companies Act 2014 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2015), or Charities Statement of Recommended Practice (Charities SORP) as it is commonly referred to in the sector.

Objectives and activities

The Company Good Shepherd Cork has charitable status (CHY13399) and is registered with the Charities Regulatory Authority (CRA Number: 20041618). The main object for which the Company is established is to help women and children who are vulnerable to homelessness to live more fulfilled and self-sufficient lives.

The subsidiary objects for which the Company is established are:

- to provide, facilitate, arrange the provision of, and to manage, residential accommodation for short, intermediate and long terms;
- to offer education, training, counselling, assistance, advice, information, support, encouragement and guidance to those contemplated by the Company's main object and to others in furtherance of that object;
- to foster and promote a spirit of independence and self-reliance in those served by the Company;
- to engage in advocacy in relation to homelessness and its causes and on behalf of those served by the Company.

Principal risk and uncertainty

As part of its commitment to The Governance Code, the Company developed a Risk Policy and undertook an associated risk assessment. Each risk area details impact, likelihood, mitigating measures and action to take if risk materialise and become an issue. Measures that mitigate risks with the highest gross risk rating are prioritised. The risk assessment is reviewed each year and was reviewed in November 2018.

The Board of Trustees believe our principal risks relate to failure to secure sufficient funding, failure to retain core employees, a potential breach of data protection legislation as well as the loss of a key property of the Company.

Achievements and performance

The Board of Trustees are satisfied with the overall achievements and performance of the Company in another very challenging year for homeless services nationally.

Numbers wishing to access our services continued to grow due to the lack of affordable housing in Cork. In 2018 we accommodated 203 women and children in our emergency shelter, Edel House, and a further 100 people at Redclyffe, our new family hub service which we opened in June 2018. We also worked with a growing number of families in B&Bs and other private emergency accommodation - by the close of the year we were supporting 50 such families. Across our services we supported over 800 women and children who are homeless or vulnerable to homelessness in 2018.

In response to the homelessness crisis we have also expanded the range of educational, therapeutic and emotional supports provided to our service users, to help strengthen their resilience and coping skills in the face of the many stresses of homelessness.

2018 marked the launch of 'Valuing Every Individual' a new Strategic Plan for Good Shepherd Cork for the period 2018 - 2021.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2018

Good Shepherd Cork had a change of Board leadership at the close of 2018 with Miriam De Barra retiring from the Board, and her role as Chairperson, at the year end. Brendan Lenihan has taken on this role since January 2019. The Board of Trustees would like to sincerely thank Miriam for her wise stewardship of Good Shepherd Cork as Chairperson and Board member.

The trustees are of the opinion that Good Shepherd Cork performed well in 2018 with a modest surplus of income over expenditure.

Financial review

The results for the year are set out on page 8.

Reserves policy

The Board of Trustees agreed that an appropriate reserve fund to allow for the Company to source alternative funding, or for orderly wind-down, is three months' core running costs. A proportion of reserves are maintained in realisable form. The policy is reviewed annually. As at 31 December 2018, unrestricted reserves equate to approximately 6 months' core expenditure at €1,308,618 (2017: €1,234,551).

Post balance sheet events

No matters or circumstances have arisen since the end of the financial period which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in financial years subsequent to the financial period ended 31 December 2018.

Capital commitments

Good Shepherd Cork did not undertake any major capital commitments in 2018. However, a major re-development of Edel House, funded by the Department of Housing, Planning and Local Government through Cork City Council, started in March 2019. Funds of €7.53 million have been allocated for the development by the Department with completion due in April 2021.

Structure, governance and management

The charity is a Company limited by guarantee. There is a voluntary Board of Trustees who delegate the day to day running of the service to a Chief Executive Officer. Managers are employed in each section of the service and there is administration and human resource support to ensure that proper and correct policies, procedures and accountability are maintained.

The trustees who served during the year were:

Jim Mulcahy	
Miriam De Barra	(Resigned 12 December 2018)
Ann Marie O' Sullivan	
Ethna McDermott	
Patrick Caffrey	
Garvan Corkery	
Brendan Lenihan	
Brigette Mintern	(Resigned 12 September 2018)
Deirdre Carwood	(Appointed 16 October 2018)
Sinead Corcoran	(Appointed 16 October 2018)
Celine Fox	(Appointed 10 April 2019)

Administrative details

Charity number: 13399

Company number: 82114

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2018

Auditor

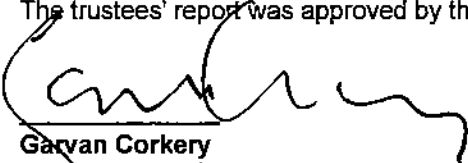
In accordance with the Companies Act 2014, section 383(2), Moore Stephens continue in office as auditor of the Company.


Disclosure of information to auditor

Each of the trustees in office at the date of approval of this annual report confirms that:

- so far as the trustee is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the trustee has taken all the steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

The trustees' report was approved by the Board of Trustees.


Garvan Corkery
Trustee
Dated: 30/5/2019


Brendan Lenihan
Trustee
Dated: 30/5/2019

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
STATEMENT OF TRUSTEES' RESPONSIBILITIES**

FOR THE YEAR ENDED 31 DECEMBER 2018

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable Irish law and Accounting Standards (Ireland Generally Accepted Accounting Practice).


The law applicable to charities in Ireland requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2014. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.


Garvan Corkery
Trustee
Dated: 30/5/2019


Brendan Lenihan
Trustee
Dated: 30/5/2019

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT**

TO THE TRUSTEES OF GOOD SHEPHERD CORK

Opinion

We have audited the financial statements of Good Shepherd Cork (the Company) for the year ended 31 December 2018 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2018 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with FRS102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (Ireland) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

TO THE TRUSTEES OF GOOD SHEPHERD CORK

Opinions on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that in our opinion:

- the information given in the Trustees' Report is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion the accounting records of the Company were sufficient to permit the financial statements to be readily and properly audited and the financial statements are in agreement with the accounting records.

Matters on which we are required to report by exception

Based on our knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' Report.

We have nothing to report in respect of our obligation under the Companies Act 2014 to report to you if, in our opinion, the disclosures of director's remuneration and transactions specified by sections 305 to 312 of the Act are not made.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees, who are also the directors of the Company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

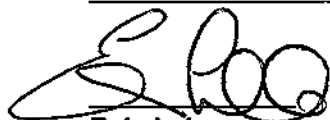
A further description of our responsibilities for the audit of the financial statements is located on the IAASA's website at: [http://www.iaasa.ie/Publications/Auditing-standards/International-Standards-on-Auditing-for-use-in-Ireland/International-Standards-on-Auditing-\(Ireland\)/ISA-700-\(Ireland\)](http://www.iaasa.ie/Publications/Auditing-standards/International-Standards-on-Auditing-for-use-in-Ireland/International-Standards-on-Auditing-(Ireland)/ISA-700-(Ireland)). This description forms part of our auditor's report.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

TO THE TRUSTEES OF GOOD SHEPHERD CORK



**Eoin Lehane
for and on behalf of Moore Stephens
Chartered Accountants &
Statutory Audit Firm
83 South Mall,
Cork.**

Dated: 31.05.19.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT**

FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	Unrestricted funds 2018 €	Restricted funds 2018 €	Total 2018 €	Total 2017 €
<u>Income and endowments from:</u>					
Donations and legacies	3	90,667	34,865	125,532	99,236
Income from charitable activities	4	45,195	2,683,573	2,728,768	2,205,390
Investments	5	1,344	-	1,344	1,753
Other income	6	7,000	-	7,000	-
Total income		144,206	2,718,438	2,862,644	2,306,379
<u>Expenditure on:</u>					
Expenditure on charitable activities	7	70,139	2,718,438	2,788,577	2,303,049
Net income for the year/ Net movement in funds		74,067	-	74,067	3,330
Fund balances at 1 January 2018		1,234,551	12	1,234,563	1,231,233
Fund balances at 31 December 2018		1,308,618	12	1,308,630	1,234,563

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

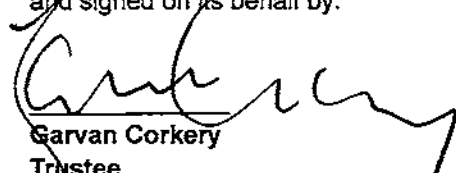
The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2014.

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
BALANCE SHEET

AS AT 31 DECEMBER 2018

	Notes	2018 €	€	2017 €	€
Fixed assets					
Tangible assets	11	727,412		530,083	
Investments	12	566,404		644,070	
		<u>1,293,816</u>		<u>1,174,153</u>	
Current assets					
Debtors	14	62,706		59,048	
Cash at bank and in hand		988,132		611,955	
		<u>1,050,838</u>		<u>671,003</u>	
Creditors: amounts falling due within one year	15	(223,747)		(153,191)	
Net current assets			827,091		517,812
Total assets less current liabilities			<u>2,120,907</u>		<u>1,691,965</u>
Deferred income	16	(812,277)		(457,402)	
Net assets			<u>1,308,630</u>		<u>1,234,563</u>
Income funds					
Restricted funds	17		12		12
<u>Unrestricted funds</u>					
Designated funds	18	860,924		859,580	
General unrestricted funds		447,694		374,971	
		<u>1,308,618</u>		<u>1,234,551</u>	
			<u>1,308,630</u>		<u>1,234,563</u>

The financial statements were approved by the Board of Trustees and authorised for issue on _____ and signed on its behalf by:


Garvan Corkery
Trustee


Brendan Lenihan
Trustee

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	2018 €	€	2017 €	€
Cash flows from operating activities					
Cash generated from operations	22		566,279		93,944
Investing activities					
Purchase of tangible fixed assets		(276,112)		(32,162)	
Proceeds on disposal of tangible fixed assets		7,000		-	
Movement of investments		77,666		(920)	
Interest received		1,344		1,753	
Net cash used in investing activities			(190,102)		(31,329)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			376,177		62,615
Cash and cash equivalents at beginning of year			611,955		549,340
Cash and cash equivalents at end of year			<u>988,132</u>		<u>611,955</u>

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

Charity information

Good Shepherd Cork is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to €1 per member of the charity.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), "Accounting and Reporting by Charities" the Statement of Recommended Practice for charities applying FRS 102 and the Companies Act 2014 as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in Euro, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest €.

The financial statements have been prepared on the historical cost convention and the principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Incoming resources

Income is recognised when the Company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity, which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Legacies are recognised on receipt or otherwise if the Company has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the Company's work or for specific projects being undertaken by the Company.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

1.5 Resources expended

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include finance, payroll function and governance costs which support the Company's activities. The bases on which support costs have been allocated are set out in note 8.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following basis:

Land and buildings	0%/4% straight line
Plant and machinery	12.5%/20% reducing balance
Fixtures, fittings & equipment	10%/12.5% straight line
Motor vehicles	12.5% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of fixed assets

At each reporting end date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the charity becomes party to the contractual provisions of the instrument.

Financial assets are offset, with the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

**GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Company's contractual obligations expire or are discharged or cancelled.

1.10 Taxation

The Company is exempt from corporation tax under its status as a charity.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

The Company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Company in an independently administered fund.

1.12 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

2 Critical accounting estimates and judgements

In the application of the Company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The trustees are of the view that there are no judgements (apart from those involving estimates) in applying their accounting policies that have had a significant effect on amounts recognised in the financial statements.

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

2 Critical accounting estimates and judgements

(Continued)

Key sources of estimation uncertainty

The trustees are of the view that there are no estimates or assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

3 Donations and legacies

	Unrestricted funds 2018 €	Restricted funds 2018 €	Total 2018 €	Total 2017 €
Donations and gifts	90,667	-	90,667	99,236
Other grants	-	34,865	34,865	-
	<u>90,667</u>	<u>34,865</u>	<u>125,532</u>	<u>99,236</u>
For the year ended 31 December 2017	<u>99,236</u>	<u>-</u>		<u>99,236</u>
Other grants		€		
Bon Secours Care Home		4,000		
Civil Service Fund		5,500		
Electric Ireland		6,965		
Human Rights and Equality Commission		2,400		
Ireland Funds		4,000		
Loreto Foundation Fund		6,000		
Solidarity Trust Fund		6,000		
		<u>34,865</u>		

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

4 Income from charitable activities

	Edel House	Riverview	Bruac	Aftercare support	YPFSF	Redclyffe	Other	Total 2018	Total 2017
	2018	2018	2018	2018	2018	2018	2018		
	€	€	€	€	€	€	€	€	€
TUSLA	532,871	650,738	50,028	58,757	-	15,000	-	1,307,394	1,209,460
Cork City Council	292,662	-	-	-	-	225,671	-	518,333	272,974
Amortisation of capital grants	10,546	5,154	5,268	-	-	10,043	-	31,011	11,068
HSE	322,158	-	-	165,059	-	65,000	-	552,217	447,222
YPFSF grant	-	-	-	-	57,827	-	-	57,827	46,636
Rent	34,355	-	-	-	-	9,675	10,305	54,335	41,560
Sundry income and other grants	63,304	120	11,385	8,690	-	-	5,456	88,955	58,117
Cork ETB (LTI) grant	-	-	118,696	-	-	-	-	118,696	118,353
	<u>1,255,896</u>	<u>656,012</u>	<u>185,377</u>	<u>232,506</u>	<u>57,827</u>	<u>325,389</u>	<u>15,761</u>	<u>2,728,768</u>	<u>2,205,390</u>
Analysis by fund									
Unrestricted funds	34,890	-	-	-	-	-	10,305	45,195	50,862
Restricted funds	1,221,006	656,012	185,377	232,506	57,827	325,389	5,456	2,683,573	2,154,528
	<u>1,255,896</u>	<u>656,012</u>	<u>185,377</u>	<u>232,506</u>	<u>57,827</u>	<u>325,389</u>	<u>15,761</u>	<u>2,728,768</u>	<u>2,205,390</u>
For the year ended 31 December 2017									
Unrestricted funds	46,304	970	700	681	-	-	2,207		50,862
Restricted funds	1,043,241	655,139	173,750	235,762	46,636	-	-		2,154,528
	<u>1,089,545</u>	<u>656,109</u>	<u>174,450</u>	<u>236,443</u>	<u>46,636</u>	<u>-</u>	<u>2,207</u>		<u>2,205,390</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

5 Investments

	Total 2018 €	Total 2017 €
Interest receivable	<u>1,344</u>	<u>1,753</u>

6 Other income

	Total 2018 €	Total 2017 €
Net gain on disposal of tangible fixed assets	<u>7,000</u>	<u>-</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

7 Expenditure on charitable activities

	Edel House	Riverview	Bruac and Bruac LTI	Aftercare support	YPFSF	Redclyffe	Other	Total 2018	Total 2017
	2018	2018	2018	2018	2018	2018	2018		
	€	€	€	€	€	€	€	€	€
Staff costs	1,017,581	574,779	107,636	210,815	42,261	222,506	-	2,175,578	1,933,669
Depreciation and impairment	47,786	15,810	1,341	3,474	329	10,043	-	78,783	56,769
Insurance	12,600	9,300	3,900	3,360	840	1,965	-	31,965	30,196
Light & heat	23,801	6,724	3,060	1,741	435	9,544	-	45,305	35,213
Repairs & maintenance	71,792	14,719	25,220	9,589	10,223	24,351	3,403	159,297	88,704
Office expenses	616	64	2,681	-	-	-	-	3,361	6,031
Crafts and recreational	6,300	2,181	57	634	1,659	1,259	664	12,754	9,951
Printing, postage and stationery	7,410	2,159	5,031	302	76	2,637	-	17,615	16,102
Telephone	7,601	1,401	761	2,607	652	1,280	-	14,302	9,970
Motor and travel	3,681	2,345	561	7,754	1,938	-	-	16,279	15,091
U/18s expenses	-	67	-	-	-	-	-	67	251
Client care	19,040	1,264	-	81	20	1,683	-	22,088	13,817
Household expenses	10,266	6,048	965	1,445	361	1,389	853	21,327	22,395
Sundry expenses	-	-	10,087	-	-	-	550	10,637	12,002
Course materials	16,461	1,554	1,139	2,003	501	637	56	22,351	9,577
Security costs	-	-	-	-	-	38,962	-	38,962	-
	<u>1,244,935</u>	<u>638,415</u>	<u>162,439</u>	<u>243,805</u>	<u>59,295</u>	<u>316,256</u>	<u>5,526</u>	<u>2,670,671</u>	<u>2,259,738</u>
Share of support costs (see note 8)	46,706	9,250	11,375	4,811	1,204	9,133	29,768	112,247	36,496
Share of governance costs (see note 8)	2,376	1,754	737	634	158	-	-	5,659	6,815
	<u>1,294,017</u>	<u>649,419</u>	<u>174,551</u>	<u>249,250</u>	<u>60,657</u>	<u>325,389</u>	<u>35,294</u>	<u>2,788,577</u>	<u>2,303,049</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

7 Expenditure on charitable activities

(Continued)

Analysis by fund

Unrestricted funds	70,139	-	-	-	-	-	-	70,139	148,521
Restricted funds	1,223,878	649,419	174,551	249,250	60,657	325,389	35,294	2,718,438	2,154,528
	<u>1,294,017</u>	<u>649,419</u>	<u>174,551</u>	<u>249,250</u>	<u>60,657</u>	<u>325,389</u>	<u>35,294</u>	<u>2,788,577</u>	<u>2,303,049</u>

For the year ended 31 December 2017

Unrestricted funds	148,521	-	-	-	-	-	-	148,521
Restricted funds	980,130	671,051	167,410	231,142	47,658	-	57,137	2,154,528
	<u>1,128,651</u>	<u>671,051</u>	<u>167,410</u>	<u>231,142</u>	<u>47,658</u>	<u>-</u>	<u>57,137</u>	<u>2,303,049</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

8 Support costs

	Support costs	Governance costs	2018	2017	Basis of allocation
	€	€	€	€	
Staff training and education	12,276	-	12,276	16,934	Actual invoices
Sessionals	600	-	600	750	Actual invoices
Professional fees	78,362	-	78,362	978	Actual invoices
Accountancy fees	19,712	-	19,712	17,223	Actual invoices
Bank charges	1,297	-	1,297	611	Actual invoices
Audit fees	-	5,659	5,659	6,815	Actual invoices
	<u>112,247</u>	<u>5,659</u>	<u>117,906</u>	<u>43,311</u>	
Analysed between					
Charitable activities	<u>112,247</u>	<u>5,659</u>	<u>117,906</u>	<u>43,311</u>	

9 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the Company during the year.

10 Employees

Number of employees

The average monthly number of employees during the year was:

	2018	2017
	Number	Number
Social care staff / Management and admin staff (full and part-time)	<u>58</u>	<u>44</u>

Employment costs

	2018	2017
	€	€
Wages and salaries	1,928,884	1,715,269
Social security costs	203,704	182,013
Other pension costs	<u>42,990</u>	<u>36,387</u>

The number of employees whose annual remuneration was €70,000 or more were:

	2018	2017
	Number	Number
€70,000 - €80,000	-	-
€80,000 - €90,000	<u>1</u>	<u>-</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

11 Tangible fixed assets
Current financial year

	Land and buildings	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	€	€	€	€	€
Cost					
At 1 January 2018	1,312,970	43,092	482,243	56,424	1,894,729
Additions	147,355	-	82,678	46,079	276,112
Disposals	-	-	-	(56,424)	(56,424)
At 31 December 2018	1,460,325	43,092	564,921	46,079	2,114,417
Depreciation and impairment					
At 1 January 2018	816,509	42,560	449,153	56,424	1,364,646
Depreciation charged in the year	50,105	66	22,852	5,760	78,783
Eliminated in respect of disposals	-	-	-	(56,424)	(56,424)
At 31 December 2018	866,614	42,626	472,005	5,760	1,387,005
Carrying amount					
At 31 December 2018	593,711	466	92,916	40,319	727,412
At 31 December 2017	496,461	532	33,090	-	530,083

12 Fixed asset investments

Current financial year

	Fixed term deposits €
Cost or valuation	
At 1 January 2018	644,070
Withdrawals	(77,666)
At 31 December 2018	566,404
Net book value	
At 31 December 2018	566,404
At 31 December 2017	644,070

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

13	Financial instruments	2018	2017
		€	€
	Carrying amount of financial assets		
	Fixed term deposit investments	566,404	644,070
		<u> </u>	<u> </u>
	Carrying amount of financial liabilities		
	Measured at amortised cost	223,747	153,191
		<u> </u>	<u> </u>
14	Debtors	2018	2017
		€	€
	Amounts falling due within one year:		
	Prepayments and accrued income	62,706	59,048
		<u> </u>	<u> </u>
15	Creditors: amounts falling due within one year	2018	2017
		€	€
	Accruals	223,747	153,191
		<u> </u>	<u> </u>
16	Deferred income	2018	2017
		€	€
	Arising from government grants	538,402	328,642
	Arising from deferred income - restricted	273,875	128,760
		<u> </u>	<u> </u>
		812,277	457,402
		<u> </u>	<u> </u>

There may be a contingent liability to repay in whole, or in part, grants received if certain circumstances set out in the grants' agreements occur.

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 January 2018	Movement in funds		Balance at 31 December 2018
	€	Incoming resources	Resources expended	€
Edel House	-	1,205,508	(1,205,508)	-
Riverview	-	655,892	(655,892)	-
Bruac / Bruac LTI	12	183,572	(183,572)	12
Aftercare	-	230,816	(230,816)	-
YPFSF	-	57,827	(57,827)	-
Redclyffe	-	325,389	(325,389)	-
Other	-	59,434	(59,434)	-
	12	2,718,438	(2,718,438)	12

18 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 January 2018	Movement in funds		Balance at 31 December 2018
	€	Incoming resources		€
Building Reserve Fund	859,580	1,344		860,924
	859,580	1,344		860,924

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

19 Analysis of net assets between funds

	General Fund 2018 €	Designated Funds 2018 €	Restricted Funds 2018 €	Total 2018 €	Total 2017 €
Fund balances at 31 December 2018 are represented by:					
Tangible assets	727,412	-	-	727,412	530,083
Investments	-	566,404	-	566,404	644,070
Current assets/(liabilities)	(8,884)	294,520	541,455	827,091	517,812
Deferred income	(270,834)	-	(541,443)	(812,277)	(457,402)
	<u>447,694</u>	<u>860,924</u>	<u>12</u>	<u>1,308,630</u>	<u>1,234,563</u>

20 Events after the reporting date

No matters or circumstances have arisen since the end of the financial period which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in financial years subsequent to the financial period ended 31 December 2018.

21 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2018 €	2017 €
Gross salary	372,890	297,370
ER PRSI	40,412	31,994
Pension	13,035	11,904
Total	<u>426,337</u>	<u>341,268</u>

GOOD SHEPHERD CORK
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

22 Cash generated from operations	2018	2017
	€	€
Surplus for the year	74,067	3,330
Adjustments for:		
Investment income recognised in statement of financial activities	(1,344)	(1,753)
Gain on disposal of tangible fixed assets	(7,000)	-
Depreciation and impairment of tangible fixed assets	78,783	56,769
Movements in working capital:		
(Increase) in debtors	(3,658)	(41,214)
Increase/(decrease) in creditors	70,556	(76,870)
Increase in deferred income	354,875	153,682
Cash generated from operations	566,279	93,944

23 Approval of financial statements

The board of trustees approved the financial statements for issue on the

30/5/2019